

2025 RECOMMENDATIONS INTERNATIONAL SCIENTIFIC ADVISORY BOARD

SUBJECT TO THE PROVISIONS OF ARTICLE L.1451 OF THE CSP (FRENCH PUBLIC HEALTH CODE)¹



ISSUED ON 17 NOVEMBER 2025²

Members of the International Scientific Advisory Board:

■ Prof. Gérard SOCIÉ, MD, PhD, Chair of the board	■ Dr. Denis DAUVERGNE, PhD
■ Dr. Elizabeth A. EISENHAUER, MD, Vice-Chair of the board	■ Dr. Marie-Caroline DIEU-NOSJEAN, PhD
■ Dr. Ivo G. GUT, PhD, Vice-Chair of the board	■ Dr. Yann GAUDUEL, PhD
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■ Dr. Geneviève ALMOUZNI, PhD	■ Prof. Mette KALAGER, MD, PhD
■ Dr. Emmanuel Barillot, PhD	■ Dr. Douglas R. LOWY, MD
■ Dr. Rachel BEAUJOLIN, PhD, representative of INCa Health democracy committee	■ Prof. Dame Theresa MARTEAU, PhD
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	■ Prof. Robert A. WEINBERG, PhD
	■ Prof. Laurence ZITVOGEL, MD, PhD

The public declaration of interests (DPI) published on the website <https://dpi.sante.gouv.fr> for each member or on the website cancer.fr for English-speaking DPIs has been updated and analysed by the National Cancer Institute: none of the links declared on the DPIs were considered to constitute a conflict of interest.

Reporting of links of interest specific to the agenda or discussions (in addition to the links declared on the DPI): **no links of interest specific to the agenda or discussions (in addition to the links declared on the public declaration of interests made public) were reported.**

MEETING ON 17 NOVEMBER 2025, MEMBERS OF THE SCIENTIFIC ADVISORY BOARD UNANIMOUSLY EXPRESSED THE FOLLOWING ADVICES AND RECOMMENDATIONS:

Reading the midterm reports of the Ten-Year Cancer Control Strategy, the SAB was impressed with what had been accomplished over the past 5 years. The SAB review reports on the 1st roadmap of the Strategy were submitted to INCa in June of 2025 with comments and recommendations as guidance for the 2nd roadmap.

The following feedback and recommendation focus on the discussions that took place at the SAB annual meeting and on the presentation by INCa of the draft 2nd roadmap of the Ten-Year Cancer Control Strategy.

- 1** **It was difficult for the SAB to identify if the recommendations of its review of the 1st roadmap were incorporated into the draft of the 2nd roadmap.**
 1. The SAB would have valued a more explicit discussion of, and response to, the recommendations made in the SAB June report. It is important for the SAB to understand how their recommendations contributed to the shape of the new roadmap. For that reason, the SAB would appreciate the chance to review a more detailed outline of the 2nd roadmap. Ideally, suggestions made by the SAB should be acknowledged and linked to the actions planned in the 2nd roadmap. The SAB understands incorporating all recommendations may not be feasible, but it is important to understand if and why such decisions are taken.
 2. It seemed to the SAB that there was a disconnect between the new research priorities presented at the meeting and the new roadmap's priorities. Ideally the research priorities should be informed by the priorities of the strategic roadmap.
 3. The SAB was disappointed that commitments for prevention programs and research were not mentioned in the presentation of proposed second roadmap and new research priorities. Prevention progress is of key importance to achieve the reduced cancer mortality and incidence articulated as strategic goals.

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2 The SAB suggests that the second roadmap include:

1. clear goals and rational associated to each priority area;
2. planned actions that will impact these goals and will help achieve success;
3. sorting of actions according to the impact they will have on the goals;
4. a clear interconnection between priorities for research and the strategic priorities;
5. metrics that will help predict and evaluate the impact of the planned actions – and which will help track the achievement of targeted goals to ensure that implemented actions are leading to success.

3 The SAB strongly recommends that expert scientific leaders be in place at INCa for each priority area of the new roadmap.

1. It seems to the SAB, that, while INCa staff are highly qualified and clearly devoted to achieving the strategic goals, INCa does not yet have "in-house" all of the expertise needed to accomplish the huge amount of work required by the Ten-Year Cancer Control Strategy. A clear examination of where gaps exist (e.g., prevention) should be followed by secondment of appropriate key experts (even part time) to work as part of the INCa team.
2. These additional experts should contribute to the detailed development of plans and actions.
3. Such recruitments via secondment should be seen as an investment and not an expense, to ensure success of the targeted objectives with the limited available budget.

1. Article L. 1451-1 I. - Members of committees and councils reporting to ministers responsible for health and social security, members of ministers' cabinets, as well as executives, management and supervisory staff, and members of collegial bodies, committees, working groups and councils of the authorities and bodies referred to in Articles L. 1123-1, L. 1142-5, L. 1142-22, L. 1222-1, L. 1313-1, L. 1413-1, L. 1415-2, L. 1418-1, L. 1431-1, L. 1462-1, L. 3131-19 and L. 5311-1 of this code, Article L. 161-37 of the Social Security Code, Article L. 592-45 of the Environment Code and Article L592-2 of the Environment Code are required, upon taking office, to make a declaration of interests.
2. Recommendations issued at the meeting of 17 November 2025, published on 18 December 2025